

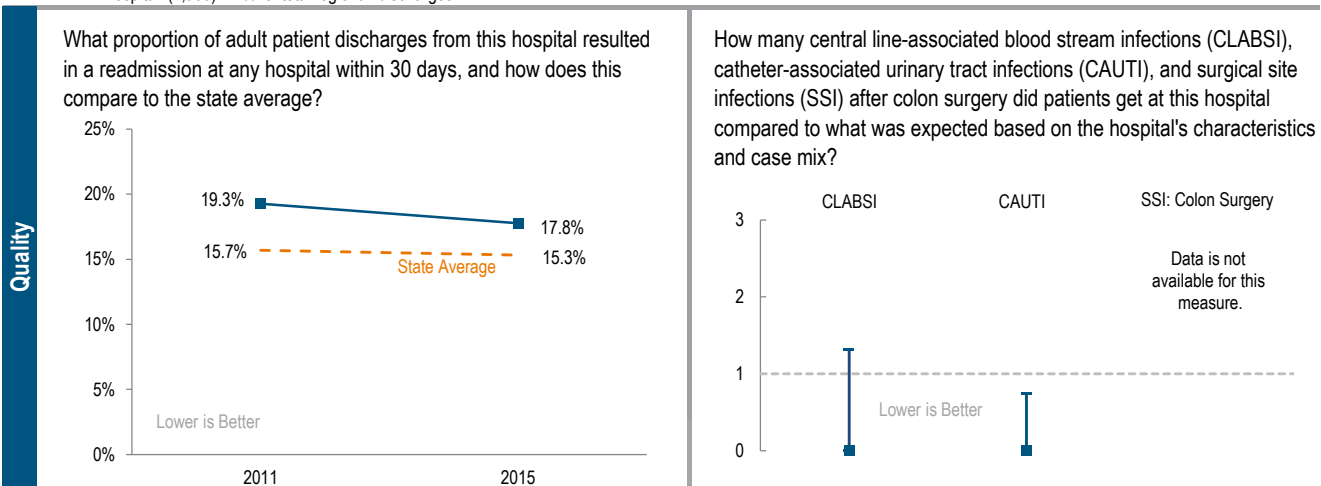
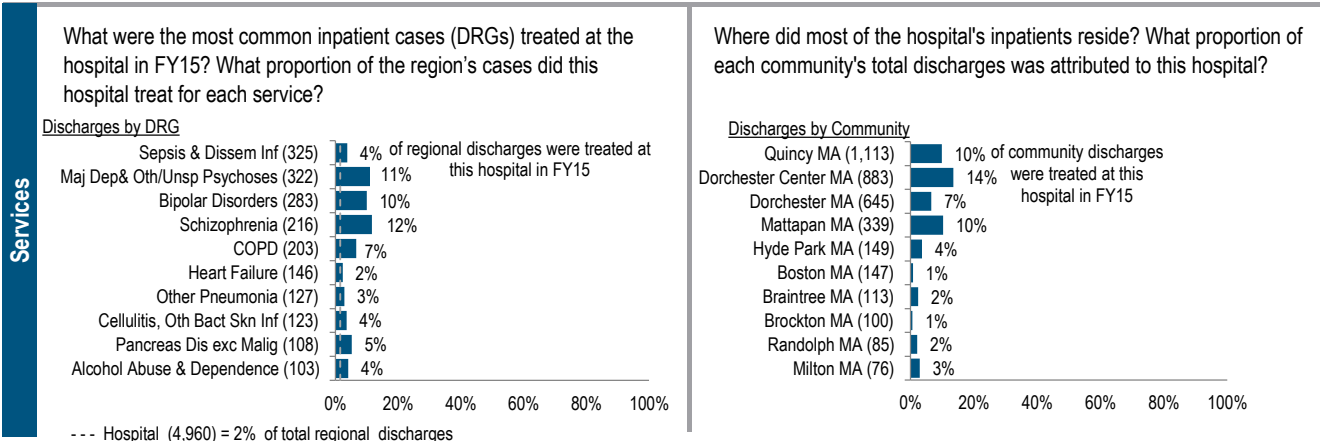
STEWARD CARNEY HOSPITAL

2015 Hospital Profile

Dorchester, MA
Teaching Hospital
Metro Boston

Steward Carney Hospital is a for-profit teaching hospital located in the Metro Boston region. Steward Carney is a member of Steward Health Care System. It is among the smaller acute hospitals in Massachusetts and qualifies as a High Public Payer (HPP) hospital. Steward Carney had 14.6% fewer inpatient discharges in FY15 than in FY11, compared to a cohort median decrease of 3.2%. Steward Carney reported a loss in each fiscal year from FY11 to FY15, with a total margin of -7.3% in FY15, compared with a median total margin of 4.2% in its cohort.

At a Glance	Overview / Size	
	Hospital System Affiliation:	Steward Health Care System
	Change in Ownership (FY11-FY15):	Not Applicable
	Total Staffed Beds:	83, among the smaller acute hospitals
	% Occupancy:	86.8%, highest in cohort (avg. 75%)
	Special Public Funding:	DSTI ⁿ
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.91, < cohort avg. (1.03); < statewide (1.00)
	Financial	
	Inpatient NPSR per CMAD:	\$10,725
	Change FY14-FY15:	8.5%
	Inpatient:Outpatient Revenue in FY15:	30%:70%
	Outpatient Revenue in FY15:	\$54,439,851
	Change FY14-FY15:	18.7%
	Total Revenue in FY15:	\$114,614,565
	Total Surplus (Loss) in FY15:	(\$8,319,735)
	Payer Mix	
	Public Payer Mix:	72.8% (HPP* Hospital)
	CY15 Commercial Relative Price:	0.89
	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan
	Utilization	
	Inpatient Discharges in FY15:	4,960
	Change FY14-FY15:	13.7%
	Emergency Department Visits in FY15:	50,385
	Change FY14-FY15:	64.9%
	Outpatient Visits in FY15:	103,068
	Change FY14-FY15:	17.6%
	Quality	
	Readmission Rate in FY15:	17.8%
	Change FY11-FY15 (percentage points):	-1.5%
	Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available



For descriptions of the metrics, please see the technical appendix.

2015 HOSPITAL PROFILE: STEWARD CARNEY HOSPITAL

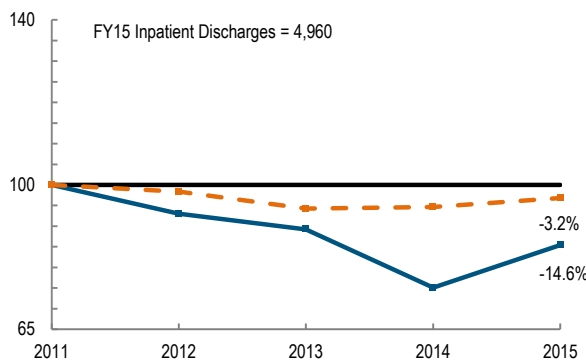
Cohort: Teaching Hospital

Key:

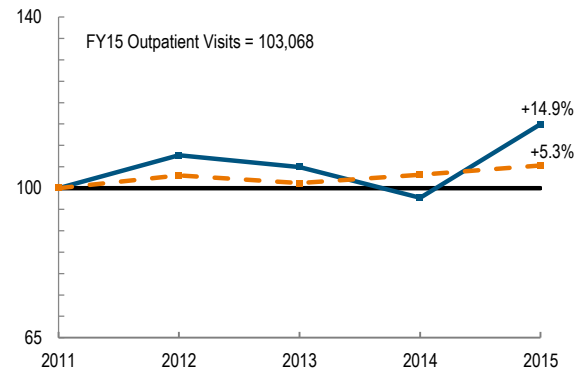


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

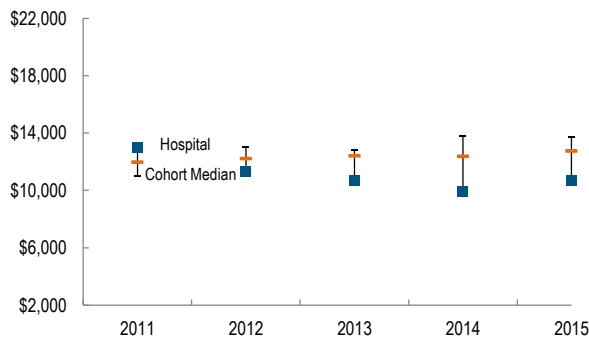


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

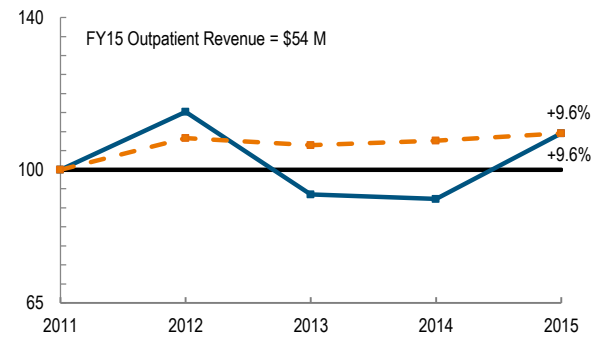


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



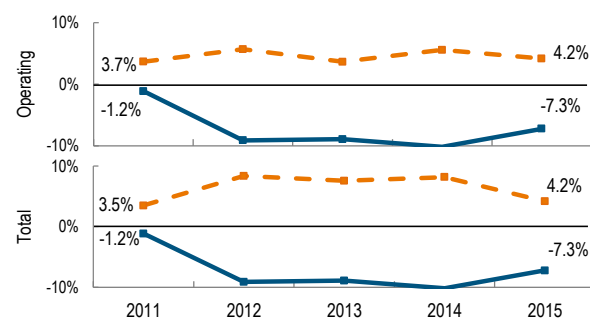
Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 111	\$ 110	\$ 101	\$ 91	\$ 115
Non-Operating Revenue	\$ 0	\$ 0	\$ 0	\$ (0)	\$ 0
Total Revenue	\$ 111	\$ 110	\$ 101	\$ 91	\$ 115
Total Costs	\$ 112	\$ 120	\$ 110	\$ 101	\$ 123
Total Profit (Loss)	\$ (1.3)	\$ (10.0)	\$ (9.0)	\$ (9.3)	\$ (8.3)

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

¹ For more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.